VIRGINIA STATE UNIVERSITY BOARD OF VISITORS Petersburg, Virginia 23806

MINUTES Thursday, April 15, 2010

CALL TO ORDER

Mr. Earnest J. Edwards, Rector, called the meeting of the Virginia State University Board of Visitors ("Board") to order in the Board Room in Virginia Hall at 1:04 p.m.

ROLL CALL

A quorum was present.

Board Members Present:

Mr. Earnest J. Edwards, Rector Brigadier General (RET) Alfred J. Cade, Vice Rector (absent) Ms. Katherine Elam Busser, Secretary (arrived 1:15 p.m.) Mr. Jerry B. Bias (absent) Ms. Erika T. Davis Mr. Felix Davis, Jr. Dr. Mary Hatwood Futrell (absent) Mr. Christopher H. Holden (absent) Mr. Richard D. Legon Ms. Maureen D. Massey Mr. E. Ray Murphy Ms. Daphne M. Reid Mr. James H. Starkey, III Ms. Barbara Steverson Mr. Spencer L. Timm Dr. Ben U. Nwoke, Faculty Member Representative Ms. Cassandra Campbell, SGA Representative

Administration Present:

Dr. W. Weldon Hill, Interim Vice President for Academic Affairs Dr. Robert L. Turner, Jr., Vice President for Development Dr. Michael M. Shackleford, Vice President for Student Affairs Mr. David J. Meadows, Vice President for Administration and Finance Mr. Cortez K. Dial, Chief of Staff Dr. Elliott L. Wheelan, Jr., Associate Vice President for Compliance Ms. Joanne Curtis Taylor, Chief Audit Executive

Ms. Stephanie W. Hayes, Financial Policy Advisor to the President Ms. Gwen Williams Dandridge, Administrative Policy Advisor to the President

Legal Counsel Present:

Mr. Roscoe C. Roberts, University Legal Counsel Ms. Bonnie N. Degen, Legal Assistant, University Legal Counsel Ms. Christy G. Brown, Paralegal, University Legal Counsel

Other Attendees:

Dr. Wondi Mersie, Associate Dean and Director of Research, Agriculture Research Station

OPENING REMARKS

The Rector asked all present to pause for a moment of reverent silence.

Mr. Edwards highlighted the success of the April 3, 2010 Gala and the presidential transition efforts. He also discussed the report on the presidential residence and the need to approve a plan of action to ensure the residence is ready for the incoming president.

The Board discussed the passing of The Reverend Dr. Benjamin Lawson Hooks, and requested a Resolution in Recognition of his contributions be sent to the Benjamin L. Hooks Institute for Social Change at the University of Memphis in his honor.

The Rector adjourned the meeting of the full Board at 1:17 p.m. so that Board committees could meet as scheduled.

Board Meeting Friday, April 16, 2010

CALL TO ORDER

Mr. Earnest J. Edwards, Rector, called the meeting of the Virginia State University Board of Visitors ("Board") to order in the Board Room in Virginia Hall at 8:03 a.m.

ROLL CALL

A quorum was present.

Board Members Present:

Mr. Earnest J. Edwards, Rector Brigadier General (RET) Alfred J. Cade, Vice Rector (arrived 8:10 a.m.) Ms. Katherine Elam Busser, Secretary Mr. Jerry B. Bias (absent) Ms. Erika T. Davis Mr. Felix Davis, Jr. Dr. Mary Hatwood Futrell (absent) Mr. Christopher H. Holden Mr. Richard D. Legon (*absent*) Ms. Maureen D. Massey Mr. E. Ray Murphy Ms. Daphne M. Reid Mr. James H. Starkey, III Ms. Barbara Steverson Mr. Spencer L. Timm Dr. Ben U. Nwoke, Faculty Member Representative Ms. Cassandra Campbell, SGA Representative

Administration Present:

Dr. Eddie N. Moore, Jr., President
Dr. W. Weldon Hill, Interim Vice President for Academic Affairs
Dr. Robert L. Turner, Jr., Vice President for Development
Dr. Michael M. Shackleford, Vice President for Student Affairs
Mr. David J. Meadows, Vice President for Administration and Finance
Mr. Cortez K. Dial, Chief of Staff
Dr. Elliott L. Wheelan, Jr., Associate Vice President for Compliance
Ms. Joanne Curtis Taylor, Chief Audit Executive
Ms. Stephanie W. Hayes, Financial Policy Advisor to the President
Ms. Gwen Williams Dandridge, Administrative Policy Advisor to the President

Legal Counsel Present:

Mr. Roscoe C. Roberts, University Legal Counsel Ms. Bonnie N. Degen, Legal Assistant, University Legal Counsel Ms. Christy G. Brown, Paralegal, University Legal Counsel

Other Attendees:

Mr. Walter J. Kucharski, Auditor of Public Accounts

OPENING REMARKS

The Rector asked all present to pause for a moment of reverent silence.

APPROVAL OF MINUTES

Mr. Edwards called for approval of the minutes of the Board meeting and Advance held January 21-22, 2010, and the Resource and Governance Committee meeting minutes held March 15, 2010. A motion for their approval was made by Mr. Starkey, seconded by Mr. Timm, and the minutes were approved by voice vote.

REPORT OF AUDITOR OF PUBLIC ACCOUNTS

President Moore introduced Walter J. Kucharski, the Commonwealth's Auditor of Public Accounts. Mr. Kucharski discussed the work being done for the audit report ending June 30, 2010. Notably, Mr. Kucharski expressed concern in four areas; database management, firewall management, the information security program, and strengthening controls over capital asset reporting. The Rector thanked him for his presentation.

PRESIDENT'S STATEMENT

President Moore expressed his gratitude to the Board for the opportunity to serve as the President of the University, and for the outpouring of support that he has received over the past 17 years.

President Moore highlighted approved capital construction projects: renovation of Hunter McDaniel, renovation of Singleton Hall, addition to M.T. Carter Hall, construction of Gateway II, completion of the Gateway Dining Facility, completion of the Quad Hall, and expansion of the campus boundary.

The President discussed upcoming academic accreditations and certifications: Council on Social Work Education (CSWE); Accreditation Commission for Programs In Hospitality Administration (ACPHA); American Dietetic Association (ADA); American Chemical Society (ACS) certification; Association to Advance Collegiate Schools of Business (AACSB); National Association of Industrial Technology (NAIT); Accreditation Board for Engineering and Technology (ABET), Engineering Accreditation Committee and Computing Accreditation Committee; National Association of Schools of Music (NASM); National Council for Accreditation of Teacher Education (NCATE); Accrediting Council on Education in Journalism and Mass Communication (ACEJMC); Southern Association of Colleges and Schools (SACS) Fifth-Year Interim Review; National Association of Schools of Art and Design (NASAD); and Southern Association of Colleges and Schools (SACS).

President Moore presented his recommendations for Vice Presidents and Deans for the Board's approval: Dr. Robert Turner, Vice President of Development; Dr. Weldon Hill, Vice President of

Academic Affairs and Provost; Dr. Michael Shackleford, Vice President of Student Affairs; Mr. David Meadows, Vice President of Facilities and Finance; Dr. Mirta Martin, Dean, School of Business; Dr. Pamela Leigh-Mack, Dean, School of Engineering, Science and Technology; Dr. Andrew Kanu, Dean (Interim), School of Liberal Arts and Education; Dr. Elsie Weatherington, Dean, Library; and Dr. Wondi Mersie, Dean (Acting), School of Agriculture. Mr. Starkey moved for approval of the recommendations for Vice Presidents and Deans of Schools as presented by the President. The motion was seconded by Mr. Murphy, and carried by roll call voice vote.

Upcoming University events: Spring Commencement, Richmond Coliseum, May 16, 2010.

COMMITTEE REPORTS

Resource and Governance Committee

On behalf of the **Resource and Governance Committee**, Ms. Erika Davis discussed the need for a formalized performance management process system to include a performance review for the President and his direct reports, which would consist of timelines, salary ranges, and competitive market analysis. The committee will keep the Board updated as this initiative progresses.

Mr. Holden presented and moved for approval Board Officer's recommendations: Mr. Davis, Rector; Ms. Busser, Vice Rector; BG (RET) Cade, Secretary. The motion was seconded by Mr. Timm, and carried by roll call voice vote with an effective date of July 1, 2010. The Resource and Governance Committee recommended the deferment of changes to current committee assignments and structures until after July 1, 2010 following the Governor's appointments.

Mr. Murphy moved to approve the recommendation of Dr. Futrell and Ms. Davis to serve as the two at-large members of the Executive Committee of the Board. The motion was seconded by BG (RET) Cade, and carried by voice vote.

Academic and Student Affairs

On behalf of the Academic and Student Affairs Committee, Mr. Timm asked that Drs. Hill and Shackleford, and Mr. Dial provide executive summaries on the following items: the budget reduction plan, promotion and tenure, student housing, and public safety.

Dr. Hill presented and Mr. Timm moved for approval, the recommendations presented to the committee for promotion and/or tenure. The following faculty members were recommended for tenure: Paul Inserra, Giti Javidi, Brian Sayre, Michelle Beavers, Nicolle Parsons-Pollard, Judith Brooks-Burke, Retta Brown, Willie Hobbs, C. Nana Derby, Karen Floyd Savage, Lisa Edwards-Burrs, Pamela D. Reed. The motion was seconded by Ms. Reid, and carried by roll call voice vote.

The committee discussed the four year probationary threshold for tenure candidates at the University comparative to other institution of higher education in Virginia, and requested that the

Provost review University practices relative to other universities in the State. The University's probationary period for tenure is shorter than most institutions of higher education. Discussion ensued.

Mr. Timm discussed the 1.45 million dollar academic cost reduction. Dr. Hill summarized the analysis of the recommended budget reduction plan and how it will affect the University. Discussion ensued. Mr. Timm moved for approval the suspension of majors and academic departments and the elimination of positions as presented as part of the budget reduction plan. The motion was seconded by BG (RET) Cade and carried by roll call voice vote. The reduction plan includes a reduction in the Information Technology budget, suspension of the Public Administration Major, suspension of the Physics Major, suspension of the Administrative Systems Management Major, suspension of the Master's Degree Program in Career and Technical Studies, reduction/redesign of the Computer Information Systems Major, and suspension of the Sculpture component from the Arts Major.

Dr. Shackleford indicated that the University is on target with the anticipated approximate 2.3% increase in fall enrollment. The Howard Quad student housing project is on schedule which will result in 1700 spaces available for returning students.

Mr. Dial summarized the draft emergency operations plan which will be presented for approval at the September 2010 meeting. He also presented the action report from the citizen's police academy and indicated that it is an overwhelming success.

In response to student requests, Mr. Dial indicated that the parking fines have been decreased and the booting policy has been amended. Mr. Dial also provided University athletic highlights.

Development Committee

Mr. James H. Starkey, Chair of the **Development Committee**, highlighted the major gift list, which stands at \$363,565 and discussed the progress of the Capital Campaign which to date totals 23.7 million dollars. Mr. Starkey discussed the need to review the Investment and Spending Policy in the September 2010 Board meeting.

The committee further discussed the ideal composition of the Development office and intends to review this with the Board at the September 2010 Board meeting.

On behalf of the committee, Mr. Starkey presented and moved for approval the Dr. Lena M. Whitt Endowed Lectureship Fund. The motion carried by voice vote.

Transition Committee

Dr. Turner provided an update on behalf of the **Transition Committee.** Dr. Turner highlighted celebratory events, accomplishments of the committee, the mission of the committee, and committee tasks and upcoming meetings.

Mr. Starkey presented and moved for approval the adoption of the Transition Committee Plan to include the maintenance fund for the presidential residence in the amount of \$300,000. The motion was seconded by Mr. Timm and carried by voice vote.

Facilities, Finance, and Audit Committee

Mr. David J. Meadows, Vice President for Administration and Finance, highlighted the proposed schedule of tuition and fees for academic year 2010-2011: \$302 increase for resident undergraduates (8.4%); \$302 increase for resident graduates (5.7%); \$302 increase for nonresident undergraduates (2.6%); \$302 increase for nonresident graduates (2.3%); housing rates will not change from fiscal year 2010 for most residence halls, and the board plan will increase by 3.0%. Ms. Busser moved to approve the resolution for Tuition and Fees for Academic Year 2010-2011. The motion was seconded by BG (RET) Cade, and carried by roll call voice vote.

Mr. Meadows discussed the proposed University Operating Budget for fiscal year 2010-2011 totaling 146.3 million dollars. This represents an increase of 9 million dollars over fiscal year 2010. Ms. Busser moved to approve the University's Operating Budget for fiscal year 2010-2011. The motion was seconded by BG (RET) Cade, and carried by roll call voice vote.

Mr. Meadows summarized the request for modification to the approved property acquisition list relevant to the expansion of the campus acquisition. Ms. Busser moved to approve the modifications to the approved property acquisition list. The motion was seconded by Mr. Starkey and carried by voice vote.

Mr. Meadows highlighted the University's Debt Management Policy and the changes needed to remove net assets as an indicator of financial health. Ms. Busser moved to approve the change to the Debt Management Policy. The motion was seconded by Mr. Starkey and carried by voice vote.

Ms. Busser presented and moved for approval the maintenance fund for the presidential residence in which the Vice President of Administration and Finance will be authorized to make repairs to the presidential residence with the main focus of preserving the value and inhabitability of the house. Expenditures are not to exceed \$300,000. The motion was seconded by Mr. Starkey, and carried by unanimous roll call voice vote.

Ms. Busser discussed the needed review by the President and management of the audit findings and recommendations and the completion of actions and supporting documentation to Audit relative to the grade change process and the needed action to be taken, as well as the completion of the

ongoing inventory and reconciliation of current assets of the University, prior to the President's departure and the President concurred.

The Board recognized and applauded the accomplishment of the University's Chief Auditor, Joanne Curtis Taylor, in achievement of earning her Masters Degree in Public Administration.

Mr. Edwards presented for approval the 2010-2011 Board meeting schedule. A motion for approval was made by Mr. Timm, seconded by BG (RET) Cade, and the motion carried by voice vote.

Mr. Edwards presented for approval a resolution in recognition of The Reverend Dr. Benjamin Lawson Hooks. A motion for approval was made by Mr. Starkey, seconded by Mr. Edwards, and the motion carried by voice vote.

CLOSED SESSION

In accordance with §§ 2.2-3711(A)(1), (A)(3) and (A)(10) of the *Code of Virginia*, the Board convened in closed session at 11:26 a.m. to discuss personnel matters, acquisition of real property, and honorary degrees or special awards. The motion provided that President Eddie N. Moore Jr., Dr. W. Weldon Hill, and Mr. David Meadows attend the closed meeting as their presence was deemed necessary to aid the Board in its deliberations.

The Board reconvened in open session at 12:25 p.m., in accordance with § 2.2-3712(D) of the *Code* of Virginia. Ms. Busser conducted the poll in which all Board members certified that the Board only discussed personnel matters, public acquisition of real property, and honorary degrees or special awards, as authorized by law. All Board members present certified compliance with the Freedom of Information Act.

Mr. Murphy moved for approval the Honorary Degree, Doctor of Humane Letters conferred upon The Honorable Dwight C. Jones and General William E. Ward. The motion was seconded by Mr. Starkey, and carried by roll call voice vote.

Mr. Murphy moved for approval the 2010 Alumnus of the Year Award presented to John Wesley Hill, Jr. The motion was seconded by Mr. Starkey, and carried by roll call voice vote.

Mr. Murphy moved for approval the personnel action item discussed in closed session. The motion was seconded by BG (RET) Cade, and carried by roll call voice vote.

The Board elected to award the Rector, Mr. Earnest J. Edwards, an Honorary Degree, Doctor of Humane Letters in honor of his extraordinary support to the University in the accomplishment of its mission.

There being no further business, the Rector adjourned the meeting of the Board at 12:45 p.m.

Felix Davis, Jr., Restor

9/17/10 Date

Al Cade, Secretary 7/17/10De

Date.

Virginia State University Petersburg, Virginia

Resolution of The Board of Visitors of Virginia State University to Confirm the Acceptance of the Dr. Lena M. Whitt Endowed Lectureship Fund

WHEREAS, on April 12, 2010, Virginia State University received a gift of \$50,000 from Dr. Lena M. Whitt for the establishment of the Dr. Lena M. Whitt Endowed Lectureship Fund; and

WHEREAS, Dr. Lena M. Whitt is a retired Virginia State University faculty member with an interest in supporting visiting scholars for the Department of Languages and Literature and is desirous of establishing an endowment at Virginia State University to facilitate this goal; and

WHEREAS, the fund is solely for the purpose of providing financial support for expenditures related to attracting visiting scholars for the Department of Languages and Literature at Virginia State University; and

WHEREAS, § 23-170 of the *Code of Virginia* states that "[t]he board shall have power to take, hold, receive and enjoy any gift, grant, devise or bequest to the Visitors of Virginia State University or to or for the benefit of the University. Any such gift, grant, devise or bequest shall be used for the purposes designated by the donor, if any, or, if no purposes are so designated, for the general purposes of the board."

NOW, THEREFORE, BE IT RESOLVED, that the Board of Visitors of Virginia State University confirms President Eddie N. Moore, Jr.'s actions to receive and accept on behalf of the Board of Visitors the specific gift noted and filed with the permanent records in the Development Office; and be it

FURTHER RESOLVED, that this gift will be invested with Virginia State University for the establishment of the Dr. Lena M. Whitt Endowed Lectureship Fund.

Earnest J. Edwards, Rector

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Katherine E. Busser, Secretary

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VIRGINIA STATE UNIVERSITY **BOARD OF VISITORS**

RESOLUTION FOR TUITION AND FEES FOR ACADEMIC YEAR 2010-2011

APRIL 16, 2010

WHEREAS, the Commonwealth of Virginia funding policies and the impact of the economic forecast for the foreseeable future contained in the 2011-2012 Biennium Appropriations Act (Act) and amended in the 2010 General Assembly session; and

WHEREAS, the Act requires each institution to communicate its tuition and fee policy, as approved by the Board of Visitors to the Secretary of Education, the State Council of Higher Education for Virginia (SCHEV), and the Chairs of the House Appropriations and Senate Finance Committee by May 15 of each fiscal year; and

WHEREAS, the Board of Visitors has considered the proposed schedule of tuition, room, board, comprehensive, and miscellaneous fees, identified as Schedules A, B, C, and D (attached); and

WHEREAS, the rates set for tuition, room, board, comprehensive, and miscellaneous fees, together with administrative actions to control costs, are intended to provide adequate coverage for basic instructional activities, related administrative support, other program and operating costs, and adequate debt service reserves for past and future construction projects utilizing bonded funds.

NOW, THEREFORE, BE IT RESOLVED THAT, the Board of Visitors of Virginia State University approves the tuition, room, board, comprehensive, and miscellaneous fees, found on Schedules A, B, C, and D, to be charged to students during the 2010-2011 academic year.

BE IT FURTHER RESOLVED THAT, the President shall monitor any subsequent actions of the General Assembly between now and the beginning of Fiscal Year 2011 for legislative impact on the tuition and fee policy and related funding, and shall implement timely changes required by such legislation, and shall report such action to the Board of Visitors at its next regularly scheduled meeting; and

BE IT FURTHER RESOLVED THAT, the President is authorized to establish miscellaneous fees for items not listed in Schedule D, in response to emerging needs and changing circumstances.

arnest J. Edwards, Rector

ril 16,2010

Katherine E. Busser, Secretary

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VIRGINIA STATE UNIVERSITY BOARD OF VISITORS

RESOLUTION AUTHORIZING THE OPERATING BUDGET FOR FISCAL YEAR 2010-2011

APRIL 16, 2010

WHEREAS, the Board of Visitors, has today given consideration and approved tuition and fee rates for Fiscal Year 2010-2011, within the limits set by the Commonwealth of Virginia as proposed by the Governor and as amended by the 2010 General Assembly, based on the latest information available to the University for what it is believed to become the 2010-2012 Biennium Appropriation Act (Act), once the Governor has signed the final bill; and

WHEREAS, the tuition and fee rates approved for Fiscal Year 2010-2011 as presented by the Administration are deemed reasonable and consistent with past Appropriation Acts; and

WHEREAS, the appropriations to the University, which authorize the state funding and spending authority for the University, including the Cooperative Extension and Agricultural Research Services budget, but not including local University or VSU Foundation funding, are limited to the amounts and conditions in the Act; and

WHEREAS, the University has forecast revenue collections from all sources for Fiscal Year 2010-2011, based on conservatively anticipated enrollment levels; and

NOW, THEREFORE, BE IT RESOLVED the Board of Visitors approves the Proposed Operating Budget appearing on the attached Table I; and

BE IT FURTHER RESOLVED THAT, the Board of Visitors approves the Educational and General (E&G) Budget appearing on the attached Schedule I; and

BE IT FURTHER RESOLVED THAT, the Board of Visitors approves the budgeted amounts for the Auxiliary Enterprise programs as appearing on Schedule II; and

BE IT FURTHER RESOLVED THAT, the Board of Visitors approves the State Student Financial Assistance budget which equals the University's appropriation and noted E&G transfers as appearing on Table I; and

BE IT FURTHER RESOLVED THAT, the Board of Visitors approves expenditures in support of Sponsored Programs that have been properly awarded to the University and up to the amounts for which cash will be made available during the course of Fiscal Year 2010-2011 or as appearing in Table I; and

BE IT FURTHER RESOLVED THAT, the Board of Visitors approves the projected budget for local University and VSU Foundation funding, as presented on Table I; and

BE IT FURTHER RESOLVED THAT, the Board of Visitors authorizes the President to allocate and cause to be expended tuition, room, board, comprehensive and other fees collected beyond base projections, up to the amount appropriated and adjustments required and allowed by language in the Act, any additional General Fund Appropriation which may be incorporated in the final Appropriation Act and also to reallocate and expend all unexpended fiscal year 2009-2010 Educational and General and Auxiliary Enterprise funding that may be reappropriated for use in fiscal year 2010-2011 and to expend local funds available to the University should the need arise; and

BE IT FURTHER RESOLVED THAT, the University President shall provide to the Board, at its next regular scheduled Board meeting, a presentation of the actual budget distribution.

Earnest J. Edwards, Rector

ril 16,2010

Katherine E. Busser, Secretary

foul 14, 2010 Date

RESOLUTION OF THE BOARD OF VISITORS OF VIRGINIA STATE UNIVERSITY AUTHORIZING PROPERTY ACQUISITION

WHEREAS, the University has expressed a major strategic objective to expand the boundaries of the current campus footprint to make way for the Multipurpose Center; and

WHEREAS, the University's Board of Visitors did, on two previous occasions, August 10, 2007 and September 19, 2008, approve the purchase of properties in support of the above objective; and

WHEREAS, the University has reconciled the above two resolutions to the actual public records of properties in the footprint identified by Virginia State University's Department of Facilities & Capital Outlay and to the map prepared by the Center for Archeological Research at the College of William and Mary (WMCAR), and the University's Reconciliation of Properties; and

WHEREAS, the above reconciliation has identified thirteen (13) properties that are identified in the above Board of Visitors' resolutions that do not exist on the public records at the County of Chesterfield; and

WHEREAS, the above reconciliation has identified one property that needs to be added to the properties approved by the Board of Visitors; and

WHEREAS, the above reconciliation, when adjusted as noted above, results in a total of one hundred and seventy five (175) properties, to be purchased in support of the Multipurpose Center project; and

WHEREAS, Attachment A reflects the revised list of properties to be purchased in support of the construction of the Multipurpose Center project and this attachment supersedes and replaces the previous two schedules of property to be purchased; and

WHEREAS, the General Assembly has authorized the acquisition of real property through the 2006 Virginia Acts of Assembly, Chapter 3, page 509, Item C-228; 2007 Virginia Acts of Assembly, Chapter 847, Pages 607 and 608, Item C-229; and Virginia Acts of Assembly – 2008 Special Session I;

Now therefore, be it RESOLVED that the Board of Visitors approves the revisions to the list of properties, as noted above. If authorized by the Commonwealth of Virginia's reviewing agencies, the purchase price may exceed the appraised value as determined by an outside independent appraisal because of current market value, plus reasonable costs, and expenses to close these transactions. **RESOLVED FURTHER** that the President and Vice President for Administration and Finance are authorized to execute any and all contracts or documents pertaining to the acquisition of the aforementioned properties.

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Earnest J. Edwards, Rector

April 16, 2010

Katherine E. Busser, Secretary

rul 16, 2010

Date

VIRGINIA STATE UNIVERSITY BOARD OF VISITORS

RESOLUTION AUTHORIZING DEBT POLICY MODIFICATION

WHEREAS, the Vice President for Administration and Finance undertakes an annual comprehensive review and analysis of the University's debt financing activities, materiality of exposure limits and the planning of future debt and its anticipated impact on University operations; and

WHEREAS, the current debt policy ratified by the Board of Visitors in April 2006 has two very distinct units whereby compliance is measured; they are (1) Unrestricted Net Assets shall equal at least 25% of the University's Direct Debt and (2) Maximum Annual Debt Service Costs as a percentage of total Operating Expenses shall not exceed 7% for non-revenue producing capital projects; and

WHEREAS, this fiscally prudent "Pay-As-You-Go" practice of the University will be materially impacted by the language in the first measurement in future years due to the ratio imposing a direct relationship between Unrestricted Net Assets and its percentage of total debt; and

WHEREAS, reviewed debt management policies of other Commonwealth universities found none to have a ratio which includes Net Assets as an indicator of financial health;

NOW, THEREFORE, BE IT RESOLVED that the Board of Visitors authorizes the removal of language which states: "Unrestricted New Assets shall equal at least 25% of the University Direct Debt."

Earnest J. Edwards, Rector

April 16, 2010

Date

Katherine E. Busser, Secretary

April 14. 2010



Resolution In Recognition of

The Reverend Dr. Benjamin Lawson Hooks

Civil Rights Activist

WHEREAS, The Board of Visitors of Virginia State University wishes to express its appreciation for The Reverend Dr. Benjamin Lawson Hooks' service to his country and to the many organizations that have championed human and civil rights in the United States; and

WHEREAS, The Reverend Dr. Hooks, a native of Memphis, Tennessee, graduated from Howard University in 1944, served in the Armed Forces during World War II, guarded Italian prisoners of war and subsequent to his service, enrolled at the DePaul University College of Law in Chicago to study law; and

WHEREAS, upon graduating from law school in 1948, he began a varied career that eventually resulted in his service as a judge, businessman, political science professor at the University of Memphis, minister of two churches, and an appointment by President George Herbert Walker Bush as one of five commissioners of the Federal Communications Commission; and

WHEREAS, he was selected to serve as the Executive Director of the National Association for the Advancement of Colored People (NAACP), a position which he held for sixteen years, facilitating the rebirth of the organization that continues to this day as well as increasing employment opportunities for African-Americans; and

WHEREAS, in 2007, he received the Presidential Medal of Freedom from President George W. Bush; now therefore, be it

RESOLVED, that the Board of Visitors acknowledges The Reverend Dr. Hooks for his dedicated service to his country and the civil rights movement; and be it

RESOLVED further, that the Board of Visitors adopts this Resolution as a public and official expression of appreciation for his life's work and service to his fellow Americans and hereby directs University Counsel to record this resolution in the official minutes of the Board meeting held on the campus of Virginia State University on April 16, 2010; and be it

RESOLVED finally, that a copy of this Resolution be encased and maintained permanently in the University's Archives.

Earnes JEdwar Rector, Board of Visitors

May 16, 2010 Date

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May 16



Resolution In Honor of

The Honorable Dwight C. Jones

Mayor, City of Richmond Candidate for the Honorary Degree **Doctor of Humane Letters**

WHEREAS, The Honorable Dwight C. Jones, is a native of Philadelphia, Pennsylvania, and is a graduate of Virginia Union University with a Bachelor of Arts degree in Sociology and a Master of Divinity degree, and a Doctoral degree from the United Theological Seminary in Dayton, Ohio. He also holds honorary Doctor of Divinity degrees from the Richmond Seminary and the Samuel DeWitt Proctor School of Theology in Virginia; and

WHEREAS, Mayor Jones has been an active public servant in the City of Richmond for more than 35 years, where he has entrenched himself in the social and political realms of that City; and

WHEREAS, he has worked for causes that positively affirm his beliefs and efforts that uplift not only his immediate constituency, but also the City and State at large. Mayor Jones has diligently advocated economic empowerment for those who are not in the mainstream; and

WHEREAS, it is his firm belief that change and progress start within your own neighborhood. Since 1975, he founded the South Richmond Senior Center and the Imani Intergenerational Community Development Corporation - a community-based development corporation committed to the building of affordable housing, revitalization of distressed business areas and business development, as well as, creating workforce initiatives and training; and

WHEREAS, in 1985 he was named one of Richmond's 100 most Outstanding Citizens and served as a member of the Richmond City School Board in 1979 and as its chairman from 1982-1985; and

WHEREAS, he served from 1994-2009 in the Virginia General Assembly as an honorable member of the House of Delegates representing the 70th district and as the Chair of the Virginia Legislative Black Caucus: Therefore, be it

RESOLVED, that Virginia State University confers upon The Honorable Dwight C. Jones, The Honorary Degree, Doctor of Humane Letters, with all the rights, privileges, and responsibilities appertaining thereto; and be it

RESOLVED further, that the Board of Visitors at its April 16, 2010 meeting directed the President of the University to present to The Honorable Dwight C. Jones, on the occasion of the One Hundred and Twenty-Fourth Commencement of the University, this Resolution as an expression of the high esteem accorded him by the Board of Visitors, the administration, faculty, staff, students, alumni, and friends of Virginia State University; and be it

RESOLVED finally, that a copy of this Resolution be encased and maintained permanently in

the Archives of the University.

April 16, 2010 Date

Altherine & Busser Secretary April 16, 2010



Resolution In Honor of

General William E. Ward

Commander, United States Africa Command, United States Army Candidate for the Honorary Degree **Doctor of Humane Letters**

WHEREAS, General William E. Ward was appointed to become the first commander of the United States Africa Command on October 1, 2007, and is the only active-duty four-star African American General and only the fifth to achieve this rank. General Ward was commissioned into the Infantry in June 1971. His military education includes the Infantry Officer Basic and Advanced courses, US Army Command and General Staff College, and US Army War College. He holds a Bachelor of Arts degree in Political Science from Morgan State University and a Master of Arts degree in Political Science from Pennsylvania State University; and

WHEREAS, General Ward's tour of duty over the past almost four decades of military service has taken him to Europe, Africa, and Asia, specifically Germany (two tours), Bosnia, Egypt, Somalia, Korea, Israel, and a wide variety of assignments in the United States, including Alaska and Hawaii. General Ward has an impressive array of command, troop, and staff assignments demonstrating his outstanding leadership at the tactical, operational, and strategic levels; and

WHEREAS, prior to his current position, General Ward was Deputy Commander, Headquarters US European Command, Stuttgart, Germany. He previously served as Deputy Commanding General/Chief of Staff, US Army Europe, and Seventh Army. While in this capacity, he was selected by the Secretary of State to serve as the United States Security Coordinator, Israel-Palestinian Authority where he served from March through December 2005; and

WHEREAS, General Ward was honored in June 2009 by the 100 Black Men of America organization with a lifetime leadership award for valor, honor, and selfless service. Virginia State University also acknowledges him as a multi-national leader through his outstanding contributions for peace and stability to the members of the United Nations and the rest of the world. Therefore, be it

RESOLVED, that Virginia State University confers upon General William E. Ward, The Honorary Degree, Doctor of Humane Letters, with all the rights, privileges, and responsibilities appertaining thereto; and be it

RESOLVED further, that the Board of Visitors at its April 16, 2010 meeting directed the President of the University to present to General William E. Ward, on the occasion of the One Hundred Twenty-Fourth Commencement of the University, this Resolution as an expression of the high esteem accorded him by the Board of Visitors, the administration, faculty, staff, students, alumni, and friends of Virginia State University; and be it

RESOLVED finally, that a copy of this Resolution be encased and maintained permanently in the Archives of the University.

Earner dward Rector April 16, 2010

Altherine C. Bussel Secretary April 16, 2010



Resolution In Honor of

John Wesley Hill 2010 Alumnus of the Year

WHEREAS, Mr. John Wesley Hill, is a 1973 graduate of Virginia State University and received the Robert A. Taff Institute of Government Certificate from Old Dominion University in Norfolk, Virginia; and

WHEREAS, he is a retired entrepreneur having served as Real Estate Development and Property Manager of JHW Enterprises and Special Agent-Investigator for Norfolk Southern Cooperation; and

WHEREAS, he is a member and Past President of the Tidewater Chapter and is a Life Member of the Virginia State University Alumni Association; and

WHEREAS, he has served as Past President of the NAACP Norfolk Branch and Talk Show Host of Political Points Radio Program at WCPK AM Radio in Norfolk; and

WHEREAS, he has untiringly and selflessly supported through dedicated and loyal service to the Virginia State University Alumni Association: Therefore, be it

RESOLVED, that Virginia State University present the 2010 Alumnus of the Year Award to Mr. John Wesley Hill, as an expression of profound and sincere appreciation for his significant contribution; and be it

RESOLVED further, that the Board of Visitors at it April 16, 2010 meeting, directed the President to present Mr. John Wesley Hill, on the occasion of the One Hundred Twenty-Fourth Commencement of the University, this Resolution as an expression of the high esteem accorded him by the Board of Visitors, the administration, faculty, staff, students, alumni, and friends of Virginia State University; and be it

RESOLVED finally, that a copy of this Resolution be encased and maintained permanently in the Archives of the University.

Earnest Edwards Rector April 16, 2010

April 14, 2010

Birginia State University

Petersburg

Birginia

Resolution in Honor of

Earnest J. Edwards

Alumnus and Rector of the Board of Visitors

Candidate for the Honorary Degree Doctor of Humane Letters

WHEREAS, Earnest J. Edwards is a native of Pamplin, Virginia, and received his Bachelor of Science degree in Accounting from Virginia State University in 1961; the Masters of Business Administration from Duquesne University in 1976; and later entered Alcoa's Advancement Management Program for Executives; and

WHEREAS, Mr. Edwards retired from Alcoa Inc. after 34 years of service and held various accounting and finance positions including Controller and Vice President, and Senior Vice President and Controller; and

WHEREAS, he was appointed to the Virginia State University Board of Visitors by The Honorable Mark R. Warner, Governor of the Commonwealth of Virginia in October 2003, and was reappointed by The Honorable Timothy M. Kaine in June 2006; and

WHEREAS, owing to his demonstrated leadership skills, his peers selected him to serve as Vice Rector and Rector of the Board of Visitors; and

WHEREAS, through his life as a loyal alumnus of the University, Mr. Edwards has provided extraordinary support to the University in the accomplishment of its mission; and

WHEREAS, Mr. Edwards has been an advocate of Virginia State University and has proven himself to be an excellent public servant, an ardent supporter of excellence in education and has worked diligently for the betterment of his alma mater; now therefore, be it

RESOLVED, that Virginia State University confers upon *Earnest J. Edwards*, The Honorary Degree, Doctor of Humane Letters, with all the rights, privileges, and responsibilities appertaining thereto; and be it

RESOLVED further, that the Board of Visitors at its April 16, 2010 meeting directed the President of the University to present to Earnest J. Edwards, on the occasion of the One Hundred and Twenty-Fourth Commencement of the University, this Resolution as an expression of the high esteem accorded him by the Board of Visitors, the administration, faculty, staff, students, alumni, and friends of Virginia State University; and be it

RESOLVED finally, that a copy of this Resolution be encased and maintained permanently in the Archives of the University.

Rector, Board of Visitors

Secretary, Board of Visitors

Birginia State University

Petersburg

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Resolution in Honor of

Eddie Nathaniel Moore, Jr.

Twelfth President of Virginia State University

President Emeritus

WHEREAS, President Moore began his presidency at Virginia State University in March 1993 as its 12th President with a wealth of fiscal management experience, gained in both the private and public sectors, including as Treasurer of the Commonwealth of Virginia; and

WHEREAS, under his leadership, the University has experienced unparalleled growth and development with an increase in student enrollment to over 5,000; experienced a substantial increase in operating budgets; renovated and greatly improved all of the University's athletic facilities; welcomed major new campus buildings including the Engineering and Technology Building, the Gateway Residence Hall, the University Apartments at Ettrick, the L. Douglas Wilder Building, the Facilities Building and the Quad Residence Hall scheduled for completion in the fall of 2010; and

WHEREAS, President Moore ensured the growth of external academic grants and research funding and raised substantial financial resources for the establishment and support of student scholarships and academic programs by increasing the University's endowment more than tenfold; and

WHEREAS, he oversaw upgrades to academic disciplines and departments, including reaccreditation by the Southern Association of Colleges and Schools; accreditation of the University's School of Business; accreditation from ABET, Inc. (Accreditation Board for Engineering and Technology); certification of the nursing program from the Virginia Board of Nursing; the introduction of new undergraduate degree programs in computer engineering, computer science, criminal justice, manufacturing engineering and mass communications; doctoral programs in Educational Administration and Supervision, and Health Psychology; and ranking as the country's top, public, master's level Historically Black College or University by the U.S. News & World Report; and

NOW, THERFORE, BE IT RESOLVED by the Board of Visitors of Virginia State University that in special recognition of his distinguished service and extraordinary leadership, the Board of Visitors bestows upon Eddie Nathaniel Moore, Jr., the distinction of **President Emeritus** in recognition of the Board's high regard, respect and sincere gratitude for his extraordinary leadership and service to Virginia State University.

BE IT FURTHER RESOLVED that this Board officially recognizes and thanks President Moore by adopting this Resolution and directing that it become a permanent record of its proceedings as of this 16th day of May 2010; and be it

RESOLVED finally, that a copy of this Resolution be encased and maintained permanently in the Archives of the University.

Rector, Beard of Visitors

May 16, 20/D Date

Atherine C. De cretary, Board of Visitors

May <u>16, 2010</u> Date



Resolution In Honor of Colonel (Ret.) William Elwood Bailey 2010 Friend of the University Award

WHEREAS, Colonel William E. Bailey, who earned a Bachelor of Science degree in Physical Education from Virginia State University and went on to earn a Master of Science degree in Guidance and Counseling from Hampton University, has proven to be a dedicated and faithful friend of Virginia State University; and

WHEREAS, he has had a distinguished career including serving and retiring as a Colonel from the U.S. Army and later serving and retiring as a domestic and international airline captain for Continental Airlines; and

WHEREAS, he has served on numerous Boards of Directors of educational, non-profit, and community service organizations; was a founder of the Bailey Family Endowment, an endowment at Virginia State University which has provided over \$50,000 in financial aid for Virginia State University Students; was a founder of the Reginald F. Lewis/Kappa Alpha Psi and the Dr. Billy Taylor Endowments at Virginia State University; and

WHEREAS, he continues in an active fundraising role for Virginia State University, serving as a liaison to foundations and major donors: Therefore, be it

RESOLVED, that Virginia State University acknowledges Colonel William E. Bailey for his timely and significant contributions to the advancement of education and the campus environment of this University and gives due recognition for his support by issuing this Resolution and be it

RESOLVED, that Virginia State University present the 2010 Friend of the University Award to Colonel William E. Bailey, with all the rights, privileges, and responsibilities appertaining thereto; and be it

RESOLVED further, that the Board of Visitors at its April 16, 2010 meeting directed the President of the University to present to Colonel William E. Bailey, on the occasion of the One Hundred Twenty-Fourth Commencement of the University, this Resolution as an expression of the high esteem accorded to him by the Board of Visitors, the administration, faculty, staff, students, alumni, and friends of Virginia State University; and be it

RESOLVED finally, that a copy of this Resolution be encased and maintained permanently in the Archives of the University.

Earner Edward Rector April 16, 2010

April 14. 2010