The Full Board Meeting will be held on the 2nd floor of the Gateway Dining and Event Center on the campus of Virginia State University.

All session times are approximate.

NO PUBLIC COMMENT PERIOD SCHEDULED

FRIDAY, FEBRUARY 7, 2020
8:00 – 8:45 am Breakfast (Salon C)
9:00 – 9:30 am Full Board Meeting Convened (Salon A)

Mr. Huron F. Winstead, Rector, Presiding
- Roll Call
- Invocation
- Rector’s Remarks
- President’s Remarks
- Adjournment to Committee Sessions

COMMITTEE REPORTS

9:30 – 11:00 am FACILITIES, FINANCE AND AUDIT COMMITTEE

Division of Administration ……………………Mr. Hubert Harris, Vice President
- Information Items
  - Technology Update

Division of Finance …………………….Mr. Kevin Davenport, Vice President/CFO
- Approval Items
  - Resolution to approve Supporting Regional Trails
  - Resolution to approve Use of Non-Utilized Local Funds (revised)
- Information Items
  - Proposed Tuition, Fees, Room and Board Rate Increases for 2020-2021
    - Rate Increases Scenarios
  - Composite Financial Index (CFI)
    - CFI – Financial Trend Data FY 2014-FY 2019
    - Statement of Net Position FY 2014-FY 2019
    - Statement of Revenues, Expenses and Changes in Net Position FY 2014-FY 2019
  - Budget to Actual Financial Statements as of December 31, 2019
  - Actual to Actual Financial Statements as of December 31, 2019

As of 2.4.2020
FRIDAY, FEBRUARY 7, 2020

Division of Finance (continued)
  o Audit Corrective Action Plan
  o Annual Debt Report
  o Schedule of Auxiliary Revenues, Expenditures and Reserves as of June 30, 2019
  o Proposed Board Reporting Schedule
  o Multipurpose Center Contract Follow-Up

- Closed Session Item
  o National Institute of Food and Agriculture (NIFA)

Internal Audit …………………………Ms. Sheila Alves, Chief Audit Executive

- Information Items
  o Hotline/Special Investigation Status
  o Internal Audit’s Corrective Action Plan
  o Audit Plan – Audits in Progress
  o Staffing Update
  o Consulting Services
  o Commonwealth Announcements

11:00-11:15 am        Break       (15 minutes)                        (Salon A)

11:15 am-12:45 pm ACADEMIC AND STUDENT AFFAIRS COMMITTEE

Division of Administration …………………Mr. Hubert Harris, Vice President

- Approval Items
  o None

- Information Items
  o VSU Police Campus Safety Report

Division of Academic Affairs………………………..Dr. Donald Palm
  Senior Vice President/Provost

- Approval Items
  o None

- Information Items – Academic Affairs
  o Enrollment …………………Mr. Rodney Hall, Asst. Vice President
  Enrollment Management

  o Retention ……………………………… Dr. Alexis Brooks-Walter
  Interim Sr. Executive Dir., ACE/Operations Student Success Initiatives
  Dr. Sabin Duncan
  Executive Dir, Student Success Initiatives

As of 2.4.2020
Friday, February 7, 2020

Division of Academic and Student Affairs (continued)

- Student Success & Engagement (SSE) ………Dr. Jame’l Hodges
  Associate Vice President, SSE

- Student Mental Health………………Dr. Cynthia Ellison, Director,
  University Counseling Center

- Academic Affairs Update……………………Dr. Donald Palm
  - Student Validation Overview
  - Computer Science Program
  - Climate Survey
  - New Degree Programs

- Closed Session Item
  - Student Medical/Mental Health Records

12:45 – 1:15 pm

Lunch (30 minutes) (Salon C)

1:30 – 2:45 pm

INSTITUTIONAL ADVANCEMENT (IA) COMMITTEE

Division of Research/Economic Dev. Update ………………… Dr. G. Dale Wesson
  Vice President

Government Relations Update ……………………………Mr. Eldon Burton, Director

Division of Institutional Advancement ………………… Ms. Reshunda L. Mahone
  Vice President

- Approval Item
  - Resolution for the Approval of Endowed Fund Fee

- Information Items
  - Committee Meeting Recap – February 6, 2020
  - Annual Reviews: Policies and Naming Opportunities

2:45 – 3:45 p.m.

PERSONNEL AND COMPENSATION COMMITTEE

- Information Item:
  - President’s Performance Review, 2019-2020

- Closed Session Item: Staff Performance

As of 2.4.2020
Friday, February 7, 2020

3:45 – 4:00 p.m.  
*Break (15 minutes)*

4:00 – 5:00 p.m.  
**BOARD APPROVALS**

- **MINUTES**
  - Executive Committee Minutes: November 13, 2019
  - Full Board Meeting: November 14, 2019
  - Full Board Meeting: November 15, 2019

**COMMITTEE APPROVALS/REPORTS**

- **EXECUTIVE COMMITTEE**
  - By-Laws Review and Revisions
  - Changes to Committee Assignments
  - 2020-2022 Nominations of Officers/Election
  - Public Comment Meeting

- **FACILITIES, FINANCE & AUDIT**
  - Approval Items
    - Resolution to approve Supporting Regional Trails
    - Resolution to approve Use of Non-Utilized Local Funds (revised)

- **ACADEMIC AND STUDENT AFFAIRS**
  - Approval Items – None

  - Reports of Faculty and Student Representatives to the Board
    - Dr. Zoe Spencer, Faculty Representative to the Board
    - Mr. Joshua Hines, Student Representative to the Board

- **INSTITUTIONAL ADVANCEMENT**
  - Approval Items
    - Resolution for the Approval of Endowed Fund Fee

- **PERSONNEL AND COMPENSATION**
  - Approval Items - None

- Legal/Closed Session/Other Business *(if necessary)*
- Board Retreat Action Plan Follow-up: Board’s Self-Evaluation
- Announcements
- Adjournment
CALL TO ORDER
Mr. Huron Winstead, Rector, called the meeting of the Virginia State University (VSU) Board of Visitors (Board) to order in Salon A of the Gateway Dining and Events Center at approximately 9:00 a.m.

ROLL CALL
A quorum was present.

Board Members Present:
Mr. Huron F. Winstead, Rector
Mr. Charlie W. Hill, Vice Rector
Ms. Thursa Crittenden, Secretary
Dr. Valerie Brown
Ms. Pamela A. Currey
Dr. Daryl C. Dance
Mr. Michael Flemming
Mr. Raul Herrera
Ms. Jennifer Hunter (arrived approximately 12:15 p.m.)
Mr. Xavier Richardson
Mr. Glenn Sessoms
Mr. James J.L. Stegmaier
Mr. Wayne Turnage
Mr. Gregory Whirley
Dr. Maxine Sample (sat in for the Faculty Representative to the Board)
Mr. Joshua Hines, Student Representative to the Board

Administration Present:
Dr. Makola Abdullah, President
Dr. Donald Palm, Provost/Vice President for Academic Affairs
Dr. Annie C. Redd, Special Assistant to the President/Board Liaison
Hubert Harris, Vice President for Administration
Reshunda Mahone, Vice President for Institutional Advancement
Dr. G. Dale Wesson, Vice President for Research and Economic Development
Dr. Jame’l Hodges, Associate Vice President for Student Success and Engagement
Rodney Hall, Assistant Vice President, Enrollment Management
Sheila Alves, Chief Audit Executive, Internal Audit
Dr. Gwendolyn Dandridge, Communications
Eldon Burton, Director of Government Relations
Tanya Simmons, Director, Human Resources
Legal Counsel Present:
Deborah A. Love, Senior Assistant Attorney General and Chief
Ramona Taylor, University Legal Counsel
Bonnie N. Holmes, Legal Assistant, University Legal Counsel

Other Attendees:
Travis Edmonds, Information Technology
Yourdonus James, Office of Conference Services
Dr. Zoe Spencer, President, Faculty Senate
Paula McCapes, Staff Senate
Joyce E. Henderson, VSU Real Estate Foundation
Malika Blume, Internal Audit
Marlo Green, Internal Audit
Tasha Owens, Internal Audit
Krisnan Agrawal, Mathematics Dept.
Cassandra Price, Athletics Dept.
Walter Williams, Athletics Dept.
Tazjia Harris-Paiva, Institutional Advancement
Adrian Petway, Budget Office
Charmica Epps, Institutional Advancement
Ben Houck, Finance
Danette Johnson, President’s Office
Franklin Johnson, Jr., VSU Alumni Association
Dr. Cynthia Ellison, Counseling Center
Dr. Sabin Duncan, Student Success & Engagement
Hani Abdille, student
Mikaela Quick, student
Jamari Blakeneu, student
Nia’Laine George, student
Jocelyn Brown, student
Philomena W., student
DaJour Strother, student
Susan Moenig, Institutional Advancement
Chris Bennard, Institutional Advancement
Dr. Wes Bellamy, Political Science
Corey King, IT
Torres Moore, IT

OPENING REMARKS
Rector Winstead invited Mr. Rodney Hall to give the invocation.

RECTOR’S REMARKS
Rector Winstead acknowledged the resignation of Mr. Paul Koonce from the VSU Board of Visitors. Mr. Koonce retired from his position at Dominion Energy. The Governor’s Office is working to fill the vacancy as soon as possible. The Rector announced the Founder's Day events
on March 12th and the 2020 VSU Foundation/VSU Alumni Association Black Tie Gala on April 4th and encouraged Board members to attend both events.

PRESIDENT’S REMARKS
President Makola M. Abdullah discussed his visioning for the University—a) to develop a convincing narrative that talks about VSU as a positive investment opportunity (Social Media, Access and Completion), and b) to develop programs and/or opportunities that place VSU at the forefront of a national conversation. President Abdullah also shared faculty achievements, spotlighted recent graduates, and recognized the Athletics Dept. Student Advisory Council which recently received the top NCAA Community Service Award. The President also discussed a 2005 article on Academic Freedom and Tenure at VSU published by the American Association of University Professors (AAUP) with the Board.

COMMITTEE REPORTS/BOARD APPROVAL/ACTIONS

Facilities, Finance and Audit Committee
(Committee Members Present: Flemming, Brown, Herrera, Hill, Stegmaier, Turnage, Whirley, Winstead)

Mr. Hubert Harris presented updates on technology issues such as the recruitment, network modernization project, and the single-sign on/multifactor authentication. The University continues to recruit for several positions in IT; however, recruiting top IT talent is an elusive goal. The network modernization project has achieved goals such as new network devices in academic buildings, administration buildings, and residence halls; network resiliency for academic/staff network; and new firewall devices deployed to secure perimeter locations. Visitors asked about continuity of operations (COOP), such as catastrophic event or a successful distributed denial of service (DDOS) attack. Mr. Harris discussed the role of laptops and MiFi units with respect to continuity of operations, also mentioning that major systems are hosted on the cloud. He also stressed the important of departments adhering to the COOP plans that are in place.

Mr. Davenport presented an enrollment update for spring 2020, summarizing the breakdown between out-of-state and in-state, graduate and undergraduate, and showing how these numbers translate into revenues. Visitors asked follow up questions about year over year enrollment trends. Visitors asked if University leadership is aligning with the Strategic Plan with respect to enrollment. Visitors also inquired about enrollment targets at the department level. Dr. Palm discussed specific work at the department level to develop plans to meet their respective enrollment targets.

Mr. Davenport presented two action items for approval. First, he provided an overview of the presentation of the Appomattox River Trail Grant discussed during the January 30th Facilities, Finance, and Audit Committee meeting. He presented the resolution for approval supporting regional trails which permitted the University’s participation in a Smartscale funding application to construct the Ashland-Petersburg Trail on campus property. Second, Mr. Davenport presented a correction to the previously approved Resolution for the Use of Non-Utilized Local Funds. This proposed correction was discussed during the January 30th Facilities, Finance, and Audit
Committee meetings. The Chair provided further explanation that the previously executed version of the Resolution erroneously included a reference to the Internal Auditor.

Mr. Davenport presented the Composite Financial Index (CFI) and its four component ratios, explaining the broad drivers of year to year movement in the index, including state capital receipts. Visitors asked how the University’s viability ratio compares to its peers. Dr. Abdullah cited the Higher Education Comparative Report, which is produced by the Auditor of Public Accounts and compares financial ratios of the public higher education institutions across the Commonwealth. Visitors asked follow up questions about the viability ratio and level of debt. Mr. Davenport stated that it is typical for higher education institutions to maintain an amount of debt close to the amount permissible in their respective policies. He also referred visitors to the Board Report on Debt Management for specific information on the university outstanding debt. Visitors also offered perspective regarding the use of the CFI in a broader context as opposed to a granular interpretation. Visitors inquired why capital receipts are included in the computation. Dr. Abdullah provided context for the inclusion of the State’s capital support – including the notion of how vastly important State support is to the overall value of the University.

Mr. Davenport presented the Budget to Actual and Actual to Actual Reports, explaining the variances categories of note. Mr. Davenport then presented materials highlighting potential cost increases for FY 2020-21. He discussed how student fees could be impacted under various scenarios in order to cover the increased costs. Mr. Davenport reviewed cost increases for the major student-fee categories to include Tuition, Food Service, Residential Life, Comprehensive Fee and Campus Improvement Fee. Mr. Davenport fielded several questions from Visitors. Visitors asked about tuition moderation. Dr. Abdullah responded saying that there are some at the State that are interested in providing a tuition moderation package similar to last year. He also stated that the General Assembly is considering a 3% raise for faculty and staff but this hasn’t been approved. Visitors asked about additional capital requests, such as the Bolt Building. Dr. Abdullah provided follow up about recent conversation with the Governor about these matters.

Visitors asked further questions about tuition moderation and specifically how the public hearing would function. Dr. Abdullah stated that this is the first hearing that the University has conducted for a proposed tuition raise, and the exact timeline is still being ironed out. He stated the priority of practicing transparency in educating the constituency and making sure students see every number that University leadership sees. Visitors asked follow up questions on how a tuition increase would impact financial aid. Mr. Davenport responded to these questions and highlighted that the analysis is done net of the additional aid that would need to be provided so that it keeps pace with the amount that is currently being provided.

Visitors inquired about seeing proposed increases translated to the actual rates that a student would see on the tuition and fees bill. Mr. Davenport stated that this information on the student level will be provided. Visitors asked about impact on out-of-state students in the possible instance where tuition moderation is approved and only out-of-state students pay an increase. Mr. Davenport stressed the importance of trying to keep financial packages consistent and emphasized the increasing amounts of financial aid that the university has provided. Dr.
Abdullah elaborated on various schools of thought for keeping tuition predictable, including various benefits and drawbacks. Visitors engaged in further discussion regarding possible tuition and fee increases with respect to the overall objectives of the university success as access and affordability.

Ms. Sheila Alves presented a breakdown of hotlines and special investigations. She also presented an Audit Plan update, stating that Internal Audit is getting close to completing its audit of Capital Outlay, and is currently working on its audit of Grants. Ms. Alves presented a Corrective Action Plan status update. Ensuing discussion of the audit point regarding the reconciliation of donor accounts came to the conclusion that this comment would remain open. Ms. Alves commented on what risk still remains in the environment. Visitors expressed concern over the reconciliations not being completed, including a possible adverse effect with donors if records are not accurate. Mr. Davenport indicated that reconciliations would be completed.

Ms. Alves stated the purchase card items have not been cleared. She recapped a visit from Department of General Services that had the objective of appraising what would be needed to elevate VSU to Level II. She emphasized the importance of making changes in the purchase card area with respect to attaining Level II. Ms. Alves responded to questions from Visitors about the nature of the findings in the purchase card area. Mr. Davenport provided some context regarding some of the staffing challenges that he has faced in the purchase card area.

Ms. Alves introduced Ms. Tasha Owens, who has recently joined her staff as IT Auditor. Ms. Alves announced that Internal Audit provided consulting services to the offices of Human Resources, Bursar, and Finance/Procurement in the areas of automating forms, process improvement, and allocations and budget, respectively. Ms. Alves also shared that she would serve as the president of the College and University Auditors of Virginia for 2020-2022.

**Academic and Student Affairs Committee**

*Committee Members Present: Currey, Dance, Hill, Richardson, Turnage, Whirley, Winstead, Hines, Sample*

Mr. Rodney Hall reported that spring 2020 enrollment numbers, which include admissions and validations, are lower than fall 2019 which is typical. Fall 2020 admissions including transfer numbers are ahead of last year with full-time enrollment on target. Mr. Hall discussed future enrollment trends which are forecast to be flat with an uptick in 2024 and after that, sharply decline. He reported that seven Virginia institutions had decreases in enrollment of new first-time in college students, however, VSU had the second largest proportional increase, 13.5%. Mr. Hall shared the avenues which produced opportunities to increase enrollment.

Dr. Alexis Brooks-Walter, Interim Sr. Executive Director ACE Operations and Student Success Initiatives, and Dr. Sabin Duncan, Executive Director Student Success Initiatives, provided an update and explained the student success initiatives implemented through the Academic Center for Excellence (ACE) to enhance retention, persistence, and graduation strategies.
Dr. Cynthia Ellison, Director of the University Counseling Center, presented information and data on the mental health issues and behavioral health concerns (anxiety, depression, grief, substance, other) at VSU. Dr. Jame’l Hodges, Associate Vice President for Student Success and Engagement, presented a demonstration on how the various division initiatives and programs work in partnership to enhance student engagement as well as align with the 2020-2025 Strategic Plan.

Reports of Faculty and Student Representatives to the Board
Joshua Hines, Student Representative to the Board, gave updates on Student Government Association initiatives and activities. Dr. Maxine Sample, Vice Chair of the Faculty Senate, shared information on issues being addressed by the Faculty Senate.

Institutional Advancement Committee
(Committee Members Present: Hunter, Brown, Crittenden, Currey, Dance, Flemming, Herrera, Richardson, Sessoms, Winstead)

Dr. G. Dale Wesson, Vice President for Research and Economic Development, presented information on the fiscal year 2019-2020 statistics on expenditures and indirect costs, technology and research initiatives, economic development, and spotlighted research awards and proposals. Dr. Wesson reviewed economic development initiatives which included the Rural Virginia Initiative, Data Science for the Public Good, Summerseat Development, Small Farmer USDA Grant, and Dominion Energy Forum.

Eldon Burton, Director of Government Relations, presented updates on the Future Act along with seat changes and new leadership in the Virginia General Assembly. Mr. Burton presented a summary on the General Assembly budget development and deliberation process and discussed specific items in the VSU budget request.

Ms. Mahone presented updates and summary of discussions from the committee meeting held Thursday, February 6, 2020. The IA Committee would not recommend approval of an endowed fund fee at this time. Ms. Mahone presented policies and the Naming Opportunities list as required for the annual review by the Board; i.e., Policy 4010-Policy Governing the Accepting, Recording, and Naming of Gifts; and Policy 4100-Policy on the Solicitation and Recognition of Gifts.

Personnel and Compensation Committee
(Committee Members Present: Sessoms, Crittenden, Hunter, Stegmaier, Winstead)

Glenn Sessoms, Committee Chair, reviewed the timeline and process for the President’s Performance Evaluation. Mr. Sessoms encouraged full participation by the Board in the review process.
The Executive Committee
(Committee Members Present: Winstead, Hill, Crittenden, Currey, Flemming, Hunter, Sessoms)

Rector Winstead presented the Board By-Laws revisions which would grant governance duties to the Personnel and Compensation Committee. The Rector also recommended a change in committee assignments to move Board members Flemming and Herrera from the Institutional Advancement Committee to the Personnel and Compensation Committee. The Board then reviewed the timeline for the nomination of officers. The call for nominations would be sent via email by the Board Liaison who will collect the nominations and forward them to the Vice Rector. The date for the Board’s Public Comment Period on any proposed undergraduate tuition increase is still pending; the Board would be notified by email.

BOARD APPROVALS
Action on the minutes from the November 13, 2019 Executive Committee meeting (APPROVED). The motion was unanimously approved.

Action on the minutes from the November 14, 2019 Board meeting (APPROVED). The motion was unanimously approved.

Action on the minutes from the November 15, 2019 Board meeting (APPROVED). The motion was unanimously approved.

Action on the revisions to the Board By-Laws enabling the Personnel and Compensation Committee to perform governance duties (APPROVED). The motion was unanimously approved.

Action on the Resolution to approve Supporting Regional Trails (APPROVED). The motion was unanimously approved.

Action on the Resolution to approve Use of Non-Utilized Local Funds (revised) (APPROVED). The motion was unanimously approved.

Reports of Faculty and Student Representatives to the Board
Dr. Maxine Sample, Vice Chair of the Faculty Senate, presented a report to the Board on behalf of the faculty. Joshua Hines, Student Representative to the Board, presented a report on behalf the student body.

CLOSED SESSION
The Board convened a closed session at 4:23 p.m. pursuant to Section 2.2-3711(A)(1) and 2.2-3711(A)(8) of the Code of Virginia involving the discussion of personnel matters and consultation with legal counsel regarding specific legal matters requiring provision of legal advice. More specifically, discussion about National Institute of Food and Agriculture (NIFA) audit and compliance. The motion called for President Makola Abdullah; Kevin Davenport, VP for Finance/CFO; Sheila Alves, Chief Audit Executive; Deborah Love, Senior Asst. Attorney General & Chief, Education Division; Ramona Taylor, University Legal Counsel; and Dr. Annie C. Redd, Board Liaison, to attend the closed meeting because (1) their presence in the closed
meeting was deemed necessary; and or their presence would aid the Board in its consideration of this matter.

The Board convened a closed session pursuant to 2.2-3711(A)(1) and 2.2-3711(A)(7) of the Code of Virginia involving the discussion of performance of departments of the University where such discussion will necessarily involve the performance of individual employees. Additionally, this information directly pertains to the preliminary investigative notes, correspondence, and information furnished to the University’s Internal Audit department, which is protected under 2.2-3705.3(7) of the Code of Virginia and may require consultation with legal counsel. The motion called for President Makola Abdullah; Donald Palm, Sr. VP/Provost; Hubert Harris, VP for Administration; Kevin Davenport, VP for Finance/CFO; Sheila Alves, Chief Audit Executive; Deborah Love, Senior Asst. Attorney General & Chief, Education Division; Ramona Taylor, University Legal Counsel; and Dr. Annie C. Redd, Board Liaison, to attend the closed meeting because (1) their presence in the closed meeting was deemed necessary; and or their presence would aid the Board in its consideration of this matter.

The Board convened a closed session pursuant to 2.2-3711(A)(1) of the Code of Virginia for discussion and consideration of staff performance/personnel matters, and consultation with legal counsel regarding specific legal matters requiring provision of legal advice regarding an update on a pending investigation. The motion called for President Makola Abdullah; Ramona L. Taylor, University Legal Counsel; Deborah Love, Senior Asst. Attorney General & Chief, Education, and Dr. Annie C. Redd, Board Liaison attend the closed meeting because their presence in the closed meeting is deemed necessary; and/or their presence will aid the Board in its consideration of this matter.

The Board convened a closed session pursuant to 2.2-3711(A)(1) of the Code of Virginia for discussion and consideration of personnel matters regarding staff performance. The motion called for President Makola Abdullah; Deborah Love, Senior Asst. Attorney General & Chief, Education, and Dr. Annie C. Redd, Board Liaison attend the closed meeting because their presence in the closed meeting is deemed necessary; and/or their presence will aid the Board in its consideration of this matter.

The Board re-convened in opened session at 6:06 p.m. with a roll call that the Committee discussed or considered only those public business matters lawfully exempted from open meeting requirements under the Virginia Freedom of Information Act and only such public business matters as were identified in the motions by which the closed meeting was convened.

**BOARD ACTION PLAN FOLLOW-UP**
The Board did not conduct the Board Action Plan discussion due to time constraints.

**ANNOUNCEMENTS**
The Rector shared announcements during his opening remarks. There were no other announcements.
ADJOURNMENT
There being no further business, the Rector adjourned the meeting at approximately 6:15 p.m.

__________________________________________  ______________________________
Huron Winstead, Rector                                           Thursa D. Crittenden, Secretary

__________________________________________  ______________________________
Date                                                                 Date
RESOLUTION OF THE  
VIRGINIA STATE UNIVERSITY BOARD OF VISITORS  
USE OF NON-UTILIZED LOCAL FUNDS  

WHEREAS, the Office of the Vice President for Finance and Chief Fiscal Officer (the “Office of the CFO”) has undertaken a comprehensive review of all local funds held by Virginia State University (the “University”) in an effort to locate and potentially reallocate non-utilized resources to support the mission of the University; and  

WHEREAS, the Office of the CFO, as a component of this local fund review, identified several inactive funds as priority targets for further review (the “Funds”). The Funds identified were as follows:  

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<th>Fund Code</th>
<th>Fund Description</th>
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<tr>
<td>#920000</td>
<td>Special Student Loan</td>
<td>$36,501</td>
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<td>#920005</td>
<td>State Student Loan</td>
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<td>#920010</td>
<td>Institutional GSL</td>
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<td>Institutional Perkins</td>
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<td>#920020</td>
<td>Fountain Loans</td>
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<td>#920025</td>
<td>Dorm Loans</td>
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<td>#800185</td>
<td>ECMC Family Federal Loan</td>
<td>$177,142</td>
</tr>
<tr>
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<td>$628,244</td>
</tr>
</tbody>
</table>

WHEREAS, the Office of the CFO determined that the best use of these Funds would be for additional scholarship support for students; and  

WHEREAS, the Office of the CFO came to this determination by reviewing current financial student need, by researching the origin and past use of the Funds, by documenting such efforts in a Memorandum to File (“MTF”), and by reviewing five-year transactional details for each Fund; and  

NOW, THEREFORE, BE IT RESOLVED, the Board finds that Office of the CFO has satisfactorily completed its due diligence review of these select local Funds; and  

BE IT FURTHER RESOLVED, that the Board approves the reallocation of these stated Funds for the purpose of providing additional scholarship support to students of the University.

[Signature]
Huron F. Winstead, Rector

2/7/2020

[Signature]
Thursa D. Crittenden, Secretary

2/7/20
RESOLUTION OF THE
VIRGINIA STATE UNIVERSITY BOARD OF VISITORS

SUPPORTING REGIONAL TRAILS

WHEREAS, the campus master plan highlights the importance of the Appomattox River to the revitalization of the regional community as a bicycle and pedestrian friendly environment that takes advantage of the area’s unique economic development opportunities, history and natural resources; and

WHEREAS, the Commonwealth of Virginia supports this master plan goal in Executive Order 29 establishing the Virginia Council on Environmental Justice that sets the development of community green spaces as a key priority; and

WHEREAS, the Appomattox River Trail will be a 21-mile east/west shared bicycle and pedestrian path; and

WHEREAS, the Ashland–Petersburg Trail will be a 41-mile north/south shared bicycle and pedestrian path; and

WHEREAS, a shared bicycle/pedestrian bridge spanning the Appomattox River connecting the VSU college campus to Petersburg area commercial, retail, and dining locations is a component of both trail systems; and

WHEREAS, regional trails are shown to generate additional jobs, tax revenue, economic activity and improve property values in their proximity; and

WHEREAS, the Board of Visitors supports the Appomattox River Trail and Ashland-Petersburg Trail and their connection with the VSU campus; and

WHEREAS, the Tri-Cities Area Metropolitan Planning Organization can submit a proposal for Smartscale funding of the Ashland-Petersburg Trail sections located in Chesterfield County, Virginia State University and the City of Petersburg; and

WHEREAS, § 23.1-1016 of the Code of Virginia requires that “such improvements or renovations shall be consistent with such institution’s master plan approved by its governing board…”; and

NOW, THEREFORE, BE IT RESOLVED THAT, the Board of Visitors of Virginia State University hereby approves VSU’s participation in a Smartscale funding application to construct the Ashland-Petersburg Trail on campus property.

Huron F. Winstead, Rector

Thursa D. Crittenden, Secretary

2.7.20

2.7.20
Support for Regional Trails

VIRGINIA STATE UNIVERSITY
Petersburg, Virginia

<table>
<thead>
<tr>
<th>Date: February 9, 2020</th>
<th>Board Committee: Facilities, Finance and Audit</th>
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<tbody>
<tr>
<td></td>
<td>Initiating Unit: Finance</td>
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<tr>
<td>Board Action:</td>
<td>Approval</td>
</tr>
<tr>
<td>Additional Information Included in Board Package:</td>
<td>Yes</td>
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TOPIC: Support for Regional Trails

BACKGROUND:

Our campus master plan outlines a goal of achieving optimal long-range use of the University's land and building assets. Providing sustainable transportation systems to anticipate growth and creating a walkable, highly connected, and vibrant campus that fosters a sense of safety and security were key components of this plan. The plan highlights the importance of the Appomattox River crossing to the revitalization of the regional community as a new bicycle and pedestrian friendly environment that takes advantage of the area’s unique economic development opportunities, rich history and natural resources. The Commonwealth of Virginia supports this master plan goal in Executive Order 29 that establishes the Virginia Council on Environmental Justice that sets the development of community green spaces as a key priority.

The Appomattox River Trail (ART) is an approximate 21-mile bike/pedestrian shared trail system running east/west along the Appomattox River from the dam at Lake Chesdin to City Point in Hopewell. Portions of the trail have been constructed in accordance with the master plan prepared by the Friends of the Lower Appomattox (FOLAR). The Chesterfield County Appomattox River Trail at Ettrick/VSU Trail Head Park was constructed at Randolph Farm in partnership with the University. The ART master plan recommends a trail route that connects Historic Petersburg with the Appomattox River at Patton Park, just south of the VSU campus. Currently, a cost sharing arrangement between the Virginia Department of Transportation (VDOT), the Cameron Foundation and the City of Petersburg is funding improvements to Patton Park.

Many students, faculty and staff reside in Petersburg and walk to campus by way of University Boulevard to the Main Campus across Fleet Street Bridge, a two-lane roadway with narrow sidewalks obstructed with utility poles. Our campus master plan and the ART master plan each envision a shared-use pedestrian and bicycle bridge spanning the Appomattox River. This path will serve to connect the VSU college campus to Petersburg area commercial, retail, and dining locations. The project is an important component of regional plans to expand public access to multi-modal transportation choices and the revitalization of the Petersburg waterfront and downtown area to increase the quality of life for residents and visitors.

The Ashland/Petersburg Trail (APT) is an approximate 41 mile North/South Trail System to be constructed largely along abandoned rail lines. A study was conducted by VDOT to identify a preferred corridor that will connect people and places within the counties of Chesterfield, Hanover,
and Henrico, cities of Colonial Heights, Petersburg, and Richmond, and the Town of Ashland. An Environmental Agency Working Group (EAWG) and Stakeholder Technical Advisory Group (STAG) worked with the VDOT staff to refine a preferred trail corridor that represents the least impactful options to environmental resources, with consideration given to cost, feasibility of implementation and eligibility for funding options. Several public meetings and online interactive meetings were conducted to allow for adequate public comment and endorsement of the trail route.

The preferred route runs through the campus from the Gateway Complex to Patton Park. The continuous trail requires a new pedestrian/bike bridge across Fleets Branch near the future MT Carter Annex, an elevated walkway to the VSU Appomattox River Overlook, and a river crossing to Patton Park similar to the bridge proposed by the VSU and ART master plans.

A similar trail system, the Virginia Capital Trail, was constructed in 2015. A study by the Institute for Service Research was conducted to determine the economic and fiscal impacts for 2018-2019. The study indicates that recreationists attracted to the Virginia Capital Trail during Fiscal Year 2018-2019 stimulated a sizable amount of economic activity in the trail region and around the Commonwealth. Key findings include:

- In FY2018-19, visitors to the Virginia Capital Trail spent an estimated $6.1M throughout the state. More than 90 percent of this money was spent within a 50-mile radius of the trail.

- The total economic activity stimulated by the Virginia Capital Trail in the state during FY2018-19 was approximately $8.9M. Roughly 95% [$8.5M] of this economic activity occurred within a 50-mile radius of the trail.

- Regarding employment, the economic activity supported by visitation to the Virginia Capital Trail supported approximately 99.2 full-time equivalent (FTE) jobs in the state in FY2018-19.

- In terms of wages and income, the economic activity spawned by the Virginia Capital Trail was responsible for roughly $3.6M in wage and salary income in the Commonwealth during FY2018-19.

- Economic activity created by the Virginia Capital Trail was associated with approximately $5.3M in value-added effects which is a measure of the trail system's contribution to the gross domestic product of the Commonwealth.

- Economic activity stimulated by the Virginia Capital Trail generated approximately $613K in state and local tax revenues in Virginia during FY2018-19.

- Between 2014-2016, properties that bordered the trail increased in assessed value, an average of 3.7 percent more than similar properties not adjacent to the trail.

Regional partners, including VSU, can participate in a funding opportunity administered by VDOT called Smartscale if eligibility requirements and technical criteria are satisfied. Smartscale funding applications must be submitted by regional planning authorities or localities with scoring and approval by the Commonwealth Transportation Board (CBT). The Tri-Cities Area Metropolitan Planning
Organization (MPO) has agreed to prepare an application submission on behalf of Chesterfield County, VSU and the City of Petersburg for construction of the Ashland-Petersburg Trail sections located in their jurisdictions. The University has developed schematic design concepts and budget estimates for the portion of the Ashland-Petersburg trail proposed for VSU and the Appomattox River Bridge linking the University to Patton Park. A statement of support from the Board supporting regional trails and approval to participate in the application for Smartscale grant funding is requested. Further approval for the President or his designee to deliver and execute all documents necessary is further requested.

**AUTHORITY:** Code of Virginia § 23.1-1016

**CONSEQUENCE OF NON-APPROVAL:** The Ashland-Petersburg Trail will not be constructed on University property, VSU will not be eligible for Smartscale funding to construct a north/south trail on campus and the potential economic activity generated by a continuous trail will not be realized.